



Heritage  
Trust  
Network

# Delegate Pack



DUNFERMLINE

**Heritage Trust Network Conference 2024**

Sunday 29th September – Tuesday 1st October



## Contact us

### Heritage Trust Network

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Birmingham

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**#HTNConf24**



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*Glen Pavilion is the venue for the full-day conference. © Fife Council*

*Back cover: a window at the Andrew Carnegie Birthplace Museum.*

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# Hello and welcome!

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On behalf of the Trustees and staff team, it is my pleasure to welcome you to Heritage Trust Network's 2024 Conference. As ever, our aim with the Conference is to connect with like-minded people interested in heritage and how it can regenerate their communities. It is an essential network for all kinds and sizes of heritage organisations and an opportunity for sharing successes, problems and ideas. Not so much an old-fashioned conference as a three-day extravaganza of events, visits, education and socialising, where you make friends while learning about new ideas from different perspectives.

The Network is proud to be a UK-wide organisation and fully committed to diversity, equality and inclusion. We visit a different location each year to be accessible to all members, as well as to showcase their inspiring projects. This year, we return to Scotland to visit the vibrant new city of Dunfermline, with its fascinating history and some incredible historic buildings.

Our previous conferences have been packed with great content, amazing venues and inspiring speakers. We are confident the 2024 programme will be just as memorable! We have invited a great array of speakers, funders, members and guests and learned about the legacy of Dunfermline's great philanthropist, Andrew Carnegie. Carnegie was "the man who gave it all away" and greatly enriched many communities with his donations to cultural projects – an example that we would love to be copied by current billionaires.

We would especially like to thank our funders and sponsors including the Architectural Heritage Fund, the William Grant Foundation and Historic Environment Scotland, and National Lottery players for making all the work of the Network possible.

If this is your first Conference, we look forward to getting to know you. Be reassured that you are among friends and take time to meet people, ask questions and find out what makes this Network so special. If you are a regular, welcome back, it's great to see you again!



Jeremy Fenn  
*Chair of Trustees*  
HERITAGE TRUST NETWORK





# A word from our sponsor

At the Architectural Heritage Fund (AHF), we recognise how important it is for heritage projects, at all stages in your development and operation, to have friends you can call when challenges erupt, when you're fresh out of ideas and need some inspiration, or when you are struggling to believe you'll ever finish the project.

That is why we are delighted to once again be sponsoring this annual gathering, which brings together people from across the heritage sector and all four nations of the UK, offering you an invaluable and unique opportunity to share your individual experiences and stories, and to learn from those of others.

Dunfermline is both Scotland's ancient capital and newest city, and it has a fascinating mix of historic buildings and sites to explore. We hope that you'll make the most out of your time here in this beautiful location and also take full advantage of the conference programme, which is packed with a whole host of inspirational speakers, discussions, breakout sessions, tours and visits.

We at the AHF hope you enjoy the conference and look forward to seeing you today!

**AHF** Transforming Heritage

*Images from top:*

*Above Adventure, Kilmarnock. © AHF*

*West Boathouse, Glasgow Green. © David Collie*

*Cultarlann, Inverness. © Cultarlann Inbhir Nis*

*Grapes Hotel, Whithorn. © Hazel Smith*

# Conference overview

## DAY 1, Sunday 29th Sept: tours, visits & drinks reception



### INFO DESK & BAG DROP

12.00–17.00

Abbot House café, 11 Maygate  
KY12 7NE (free lockers also  
available at Dunfermline  
Carnegie Library and Galleries).



### TALKS, TOURS & VISITS

13.00–14.30

and 15.00–16.30.

Visit projects and historic sites  
in and around Dunfermline.

See page 4.



### DRINKS RECEPTION

17.00–18.30

Dunfermline Carnegie Library  
& Galleries, 1–7 Abbot Street,  
KY12 7NL

Sponsored by Proper Roof Ltd.

## DAY 2, Monday 30th Sept: full-day conference & dinner



### FULL DAY CONFERENCE

09.15–17.00

(open to delegates from 08.30)  
Glen Pavilion, Pittencrieff Park  
KY12 8QH



The conference features  
talks, workshops, discussion,  
exhibitions and stalls.  
The conference lunch is  
sponsored by Dowlas.



### CONFERENCE DINNER

19.00, *The Den at Culross.*  
Coach pick-up points will be  
confirmed based on demand.  
See page 7.

## DAY 3, Monday 1st Oct: tours, visits & farewell lunch



### BAG DROP

From 09.00, Abbot House,  
11 Maygate, KY12 7NE  
Delegates who need to check  
out of accommodation may  
drop luggage at Abbot House.



### TALKS, TOURS & VISITS

09.00–10.30 and 11.00–12.30.

A further opportunity to visit  
projects and historic sites in  
and around Dunfermline.

See page 4.



### FAREWELL LUNCH

12.30–14.00

Dunfermline Abbey Nave,  
southwest door, St Catherine's  
Wynd KY12 7NA. Supported by  
Historic Environment Scotland.

# Days 1 & 3 / Talks, tours and visits

	DAY 1: Sunday 29th Sept		DAY 3: Tuesday 1st Oct	
	13.00 to 14.30	15.00 to 16.30	09.00 to 10.15	10.30 to 12.00
<b>Abbot House guided tour</b> Explore 500 years of Abbot House's remarkable history, learning about the key features that make this historic building so unique. <i>Meeting point: Abbot House's gift shop door, 11 Maygate, KY12 7NE</i>	✓	✓		✓
<b>Andrew Carnegie Birthplace Museum: Life and Legacy guided tour</b> Hear stories from Andrew Carnegie's life including his childhood on Dunfermline's streets through to his days as father of philanthropy. <i>Meeting point: Moodie Street, KY12 7PL</i> <i>(Self guided tours also available: <a href="http://www.carnegiebirthplace.com">www.carnegiebirthplace.com</a>)</i>	✓	✓	✓	✓
<b>Carnegie Hall guided tour</b> Take a peek at the exciting backstage world of this 500-seat Art Deco theatre and learn about the bygone era of the Music Institute. <i>Meeting point: inside entrance, East Port, KY12 7JA</i>			✓	✓
<b>Dunfermline Abbey, Palace &amp; Church talk and tour</b> Walk among kings in Dunfermline Abbey, a royal mausoleum, and see the palace where the last monarch born in Scotland was delivered. <i>Meeting point: southwest door, St Catherine's Wynd, KY12 7NA</i>	✓	✓		
<b>Dunfermline Carnegie Library &amp; Galleries and Saint Margaret's Cave</b> A guided tour of the world's first Carnegie Library and then a short walk to the ancient pilgrimage cave site. <i>Meeting point: reception, Dunfermline Carnegie Library and Galleries, 1-7 Abbot Street, KY12 7NL. Please note that the cave has 87 steps.</i>	✓			✓
<b>Dunfermline City Chambers guided tour</b> Explore the court room, lower basement cells, chambers and small committee room of this grand Victorian civic building. <i>Meeting point: reception, Kirkgate, KY12 7ND</i>			✓	✓
<b>Dunfermline Linen Quarter guided tour</b> Discover the historic industrial district that was home to the linen damask power loom factories of Pilmuir, Victoria and St Margaret's Works. <i>Meeting point: Carnegie Library and Galleries, 1-7 Abbot Street, KY12 7NL, access ramp between the Galleries and Abbot House.</i>		✓		



**DAY 1 DRINKS RECEPTION, 17.00–18.30**  
 Dunfermline Carnegie Library & Galleries,  
 1-7 Abbot Street, KY12 7NL  
 Sponsored by Proper Roof Ltd.



Self-guided tours are available at: **[www.dunfermline.tours](http://www.dunfermline.tours)**

Where required, transport will be arranged to bring delegates back in time for the Reception Drinks (Day 1) and Farewell Lunch (Day 3). For the latest information, visit:

**[heritagetrustnetwork.org.uk/conference-2024](http://heritagetrustnetwork.org.uk/conference-2024)**



	DAY 1: Sunday 29th Sept		DAY 3: Tuesday 1st Oct	
	13.00 to 14.30	15.00 to 16.30	09.00 to 10.15	10.30 to 12.00
<b>Fire Station Creative guided tour</b> This iconic building was built in 1934 and was recently restored and reopened as a community space, café and art studios. <i>Meeting point: inside café, Carnegie Drive, KY12 7AN</i>		✓		✓
<b>Inverkeithing heritage regeneration, extended walking tour</b> Fife Historic Buildings Trust has worked with Fife Council for five years to deliver an imaginative area-based, conservation-driven project. <i>Meeting point: Dunfermline City Station, KY12 7HT (to catch 09.25 to Inverkeithing) or Dunfermline St Margaret Station (to catch 09.21 to Inverkeithing) or Inverkeithing Parish Church, KY11 1ND at 09.45.</i>			09.00 to 12.00 ✓	
<b>Little Houses Improvement Scheme, Culross, extended walking tour</b> The National Trust for Scotland began its pioneering conservation project at Culross in 1960. The tour of the village will include entry to 'The Study', a house at Mercat Cross. <i>Meeting point: a bus will collect from designated locations from 08.45.</i>			09.00 to 12.00 ✓	
<b>Pittencrieff Park and House walking tour</b> A walking tour through the beautiful park including the rugged and historically significant glen, followed by a private tour of Pittencrieff House, showcasing the ambitious plans to regenerate and reopen it. <i>Meeting point: outside Pittencrieff House, Pittencrieff Park, KY12 8QH</i>	✓	✓	✓	✓
<b>Richard Murphy on Dunfermline Carnegie Library &amp; Galleries</b> Join architect Richard Murphy as he discusses how new and old merged in the £2 million project to reimagine this important building. <i>Venue: Canmore Room, 1–7 Abbot Street, KY12 7NL</i>		✓		
<b>Scottish Lime Centre, extended visit</b> Take in a live demonstration preparing and applying traditional limewashes followed by a walking tour of Charlestown's limekilns. <i>Meeting point: a bus will collect from designated locations from 08.45.</i>			09.00 to 12.00 ✓	
<b>St Margaret's House guided tour</b> Fife Historic Buildings Trust has completed the exterior restoration phase of a project to secure a long term use for this vacant Victorian villa. <i>Meeting point: Abbey Park Place/St Margaret's Street corner, KY12 7PE</i>	✓	✓		



**DAY 3 FAREWELL LUNCH, 12.30–14.00**  
 Dunfermline Abbey Nave, southwest door,  
 St Catherine's Wynd, KY12 7PE.  
 Supported by Historic Environment Scotland.



We aim to make the conference and tours as accessible as possible. To help you make an informed choice on which activities to attend we have created an accessibility guide, available at: [heritagetrustnetwork.org.uk/conference-accessibility-2024](https://heritagetrustnetwork.org.uk/conference-accessibility-2024)

If you have any questions or suggestions, email: [admin@heritagetrustnetwork.org.uk](mailto:admin@heritagetrustnetwork.org.uk)



# Day 2 / Conference agenda




## MORNING PROGRAMME

08.30	<b>Doors open to delegates</b>	
09.15	<b>Welcome to Heritage Trust Network Conference 2024</b> JEREMY FENN, Chair, Heritage Trust Network	
09.20	<b>The impact of Heritage Trust Network</b> DAVID TITTLE, Chief Executive, Heritage Trust Network	
09.30	<b>Welcome to Scotland</b> ANGUS ROBERTSON, Cabinet Secretary for the Constitution, External Affairs & Culture	
09.45	<b>How can the community ownership of heritage assets help deliver resilient places?</b> MATTHEW MCKEAGUE, Chief Executive Officer, Architectural Heritage Fund Our keynote address will explore how UK charities and social enterprises are revitalising communities through historic building reuse, addressing climate, housing, and wellbeing challenges.	
10.05	<b>Scotland's funding landscape – place and the historic environment</b> CAROLINE CLARK, Director for Scotland, National Lottery Heritage Fund Investing in our historic places, our heritage sector and our heritage activists – what does this mean in today's complex and challenging environment?	
10.15	<b>Challenges of delivering your first-ever heritage restoration project – with no previous experience!</b> DUNCAN MITCHELL, Chief Executive Officer, Fife Employment Access Trust Learn how the resilience of a small charity set up in 2012 enabled it to overcome multiple challenges in the journey to transform a large 1850s industrial building into a contemporary visitor centre.	
10.35	<b>The journey to put Dunfermline and its heritage on the map</b> A panel session hosted by EMMA BERRY, Trustee, Heritage Trust Network - GILLIAN TAYLOR, Chief Executive Officer, Carnegie Dunfermline & Hero Trust Fund - HEATHER STUART, Chief Executive Officer, Fife Cultural Trust - DEREK BOTTOM, Community Leader - CLLR JAMES CALDER, Convener of the City of Dunfermline Area Committee, Fife Council Representatives of four key organisations that have worked together since 2015 discuss being awarded City Status in the Queen's Jubilee Civic Honours and the remarkable outcomes generated.	
11.05	<b>Refreshment break and exhibition</b>	
11.35	<b>&gt; BREAK OUT SESSION 1: Sponsored by Narro Associates</b> <b>See page 8</b>	
12.25	<b>Working collaboratively to sustain and enhance our historic environment</b> ALISON TURNBULL, Director of External Relations and Partnerships, Historic Environment Scotland This talk explores how working together, both within and out with the sector, can lead to improved understanding and better outcomes for our historic environment.	
12.35	<b>Abbot House – respect the old, embrace the new</b> LOUISE HUTCHISON, Operations Manager, Abbot House Learn about the history of Dunfermline's oldest house and the journey undertaken by Abbot House SCIO to reopen this unique and cherished building in 2020, following five years of closure.	



## AFTERNOON PROGRAMME

12.55	<b>Lunch, exhibition and networking: sponsored by Dowlas</b>	
13.55	> <b>BREAK OUT SESSION 2 – See page 9</b>	
14.45	<b>Thank you to the National Lottery</b> JEREMY FENN, Interim Head of Investment, The National Lottery Heritage Fund, England, Midlands & East The Network says “Thanks!” to National Lottery players for thirty years of transformational funding to UK heritage projects.	
15.00	<b>Building resilience through collaboration: Preston Tower case study</b> NATASHA HUQ, Senior Associate, Groves Raines Architects Studios This talk will demonstrate how nurturing collaboration through a capital project can become a mechanism for establishing relationships and structures to support a site’s ongoing meaningful use.	
15.15	<b>In at the deep end! Govanhill Baths case study</b> DAVID COOK, Chief Executive, Glasgow Historic Buildings Trust FATIMA UYGUN, Chief Executive Officer, Govanhill Baths Community Trust Find out about the challenges and highlights of converting and refurbishing an Edwardian swimming baths in the heart of a diverse urban community in Glasgow’s South Side.	
15.35	<b>Refreshment break and networking</b>	
16.05	> <b>BREAK OUT SESSION 3 – See page 10</b>	
16.55	<b>Closing remarks</b> JEREMY FENN, Chair, Heritage Trust Network	
17.00	<b>Conference ends</b>	



### CONFERENCE DINNER

19.00 at The Den at Culross  
 Blairhall Mains Farm, Culross, Dunfermline KY12 8EP  
 Collection points in Dunfermline will be confirmed based on demand.

The evening will include Heritage Trust Network Trustee, Hopwood DePree, as he shares his ongoing journey rescuing his ancestors’ derelict 600-year-old Hopwood Hall Estate near Manchester, as featured in his book *Downton Shabby* and on his YouTube Channel (@HopwoodXIV).



### QUIET ROOM AVAILABLE

Quiet room facilities will be available throughout the day  
 – ask a member of the Network team for more information.

# BREAK OUT SESSION 1



## Demystifying digital accessibility for heritage organisations

BEVERLEY GORMLEY, Programme Manager, Heritage Trust Network

Did you know that a quarter of the UK population is disabled? That's a quarter of your staff, volunteers, visitors and customers! Heritage Trust Network has been on a journey towards becoming more accessible and has learned a lot along the way. This session will be packed with tips and tools to make your organisation more inclusive online.

## Resilience – facing the challenges!

KAREN CHALK, Director, Circus Eruption

There are 'moments' in every project: setbacks, panic but also, usually, chances to make your own luck. This is an opportunity to hear about the 'out-takes' of a small charity bringing a former church back into use. There will be practical insights for everyone to learn from, but we know sharing is good therapy, so you are welcome to share your own experiences!

## Carbon reduction in historic buildings: an introduction

JESSICA VAN DER DRIFT, Training Advisor, Historic England

SARAH ROUSSEAU, Sector Resilience and Skills Support Officer, Historic England

KATIE O'DONNELL, 'Our Heritage, Our Future' Coordinator, Keep Scotland Beautiful

Climate change demands action from the heritage sector to reduce carbon emissions. This workshop covers carbon accounting, reduction plans, and practical steps for heritage organisations. Keep Scotland Beautiful will discuss Climate Emergency training and its 'Our Heritage, Our Future' project, supporting community heritage climate action across Scotland.

## The future of historic churches across the UK

CAROLINE CLARK, Director for Scotland, National Lottery Heritage Fund

VICTORIA COLLISON, Director, Historic Churches Scotland

LISBETH McLEAN, CEO, Canolfan a Theatr Soar, Merthyr Tudful

Chaired by SARAH PEARCE, Development Officer for Scotland, Heritage Trust Network

Join us as we host a panel discussion about one of the UK's biggest heritage challenges: the closure and sale of church buildings. You will have the opportunity to ask our chosen panellists questions and get involved in the lively discussion.

## Dunfermline & West Fife – Wellbeing through Heritage

GRANT WILLIAMS, Project Manager, Dunfermline & West Fife – Wellbeing through Heritage

Recent UNESCO research has shown the key role engagement with heritage activities can have in fostering wellbeing. This National Lottery Heritage-funded project, led by Carnegie Dunfermline Trust, offers a three-year programme using natural and intangible heritage assets to improve local communities' health, happiness, and wellbeing.

**Break Out Session 1 is sponsored by Narro Associates.**

**NARRO**

# BREAK OUT SESSION 2



## Heritage on film: mastering collaboration with audio visual companies

PETE ROCHE (Director and Producer) and JASON DAVIDSON (Director and Producer), Squeaky Pedal

Our interactive workshop will provide participants with a comprehensive guide on how to effectively collaborate with an audiovisual/film production company to ensure high-quality outputs that truly capture and promote heritage sites. We will cover the entire production process from the perspective of the production company, highlighting key steps and best practices.

## Putting the wind in your sails!

DONALD BOYD, Joint General Manager, Huntly Development Trust

Learn how Huntly Development Trust has reaped the benefits of local wind energy developments to underpin its regeneration work and create long-term organisational sustainability. This session will look at community benefit funds, partnership/shared ownership with commercial developers and wholly owned resources. Could your organisation put the wind in its sails too?

## Catalysing rural projects with the Architectural Heritage Fund

GORDON BARR, Development Manager – Scotland, AHF

ADAM HITCHINGS, Development Manager – Wales, AHF

RITA HARKIN, Development Manager – Northern Ireland, AHF

Join this interactive workshop hosted by AHF staff to explore different approaches to designing and delivering rural projects. Take part in a discussion on how to ensure your rural project becomes a placemaking success.

## Modern materials in traditional buildings explored via the medium of cake

STEVE WOOD, Technical Director – Conservation, Narro Associates

LILY ERSKINE, Senior Associate, Narro Associates

The dangers of using modern materials to repair traditionally built buildings are widely communicated but often poorly understood. This session will explore this issue from a structural point of view, using the medium of cake and other baking techniques to illustrate key structural matters.

## Creativity in the round: a celebration of creative approaches that add value

STEPHEN ANDERSON, Director, Buttress

JENNA JOHNSTON, Associate Heritage Consultant, Buttress

An open session, led by Buttress Architects, 'creativity in the round' will be a deep dive into what it means to be creative when designing and delivering projects. From project planning, team development, and making your project stand out, Buttress will share their own experiences and encourage an open dialogue for everyone to collectively identify what it means to be creative and articulate how it can benefit your approach.

# BREAK OUT SESSION 3



## **Planning and delivering funder-friendly, engaging heritage activities**

EMMA GRIFFITHS, Training and Development Officer, Fife Historic Buildings Trust

This session will include practical demonstrations and helpful guidance on designing and delivering funder-friendly heritage engagement activities. Bring buildings to life with an easy model, give podcasts a go, and engage school pupils, adults, special interest groups and intergenerational audiences. The Building in a Box activity will be demonstrated, with a take-away kit for every participant.

## **Your place or mine? Creating placemaking manifestos with young people**

IZABELLA MAAR & GRACE McADAM, Heritage Trust Network Youth Forum

Heritage Trust Network Youth Forum members have been working on their placemaking manifesto, which suggests how places can be adapted to accommodate the needs and priorities of young people. This workshop will give an overview of their manifesto and task you with creating your own manifesto for young people.

## **FailSpace: tools to help you have more honest conversations about failure**

DAVID STEVENSON, Dean of Arts, Social Sciences and Management and Professor of Cultural Policy and Arts Management at Queen Margaret University, Edinburgh

FailSpace was a three-year Arts and Humanities Research Council-funded research project exploring how the cultural sector can better recognise, acknowledge, and learn from failures, particularly when undertaking work intended to diversify and grow the people who are taking part in publicly funded cultural activities.

## **Everyone on board: a practical guide to board diversity**

DR PEN FOREMAN, Senior Inclusive Heritage Advisor, Historic England

CHARLIE GARRATT, Senior Communities Advisor, Historic England

SANDRA STANCLIFFE, Head of Communities, Learning & Inclusion, Historic England

In this practical session we will look at overcoming real-world challenges with making your board more diverse. You will look at the business case for board diversity and explore some first steps, including auditing your existing board, advertising and recruiting new members, and beginning the culture change process. The session will include small group discussions of real scenarios.

## **Lessons from the Architectural Heritage Fund's Heritage Development Trusts Programme**

GAVIN RICHARDS, Heritage Development Trusts Programme Manager, Architectural Heritage Fund

LORRAINE BELL, Manager, Fife Historic Buildings Trust

A workshop exploring organisational capacity-building and placemaking (the main objectives of the Heritage Development Trusts programme). Working in small groups, each facilitated by a Heritage Development Trust leader, participants will discuss and seek solutions to a specific issue or challenge emerging from the programme.





CT ● Accountants  
● Advisers

# VAT for heritage projects

CT are VAT advisers to the Heritage Trust Network members across the country.

VAT can increase your project costs by up to 20% so it's important to get the right advice as soon as you can to budget accurately.

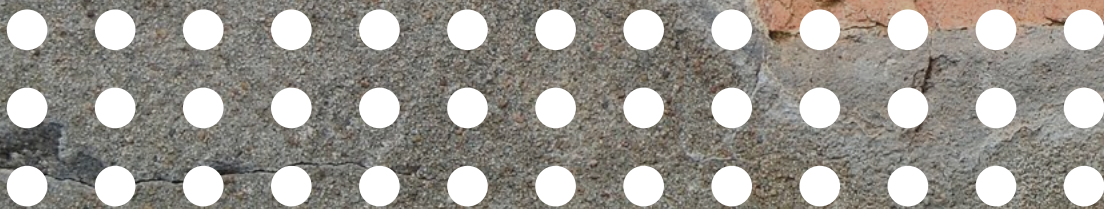
We can help with:

- VAT recovery on capital and professional fees
- VAT registration issues
- VAT reviews of income
- Treatment of grant income
- Dealing with HMRC

And much more.

Visit our stand at the conference for a chat, or email us at [vat@ct.me](mailto:vat@ct.me).

ct.me





# Hello, we're Buttress.

We are architects and heritage consultants with a passion for helping you make good things happen.



Jenna, Lucy and Stephen will be at the conference and look forward to meeting you.

If you want to arrange to meet the team, please contact Jenna at [johnston@buttress.net](mailto:johnston@buttress.net).

**Buttress**



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Void  
Management



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Management



"Our Charity has used the services of Utility Aid over a number of years- energy brokerage and solving problems with suppliers- and found them unfailingly helpful. Most recently, we have used their Remote Building Assessment to obtain guidance on how we might reduce the energy consumption of our very old building. After a tour of our building via a video link with an Energy Assessor, we received a comprehensive report on what improvements, large and small, we could make, and their sustainability, which was followed by a discussion with the Assessor. I have learnt so much from this process. With the support of the report, I feel much better equipped to work with my fellow Trustees to reduce the carbon footprint of our Village Hall."

Get in touch with our Partnerships Manager, Emily Berry, to find out more.

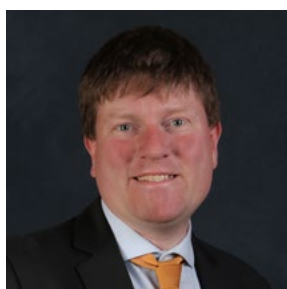
M: 07913519358 T: 0808 178 2021 E: [eberry@utility-aid.com](mailto:eberry@utility-aid.com)

# Speaker biographies



**DEREK BOTTOM**, Community Leader

After a successful career across multiple disciplines in financial services, Derek became more involved in community activities following his retirement. In 2013, he took up the role of Chairperson for Dunfermline Area Local Community Planning Partnership, which he held until 2020. He is currently Chairperson of Dunfermline Heritage Partnership.



**CLLR JAMES CALDER**, Convener of the City of Dunfermline Area Committee of Fife Council

Since taking on the role of Convener in 2022, James has focused on developing Dunfermline's status as Scotland's newest city. James has been a Scottish Liberal Democrat councillor representing the Dunfermline South Ward since 2017 and is a trustee of Carnegie Dunfermline & Hero Fund Trusts. He holds degrees from both Aberystwyth and Glasgow Universities. Outside of work, he enjoys spending time in nature.



**CAROLINE CLARK**, Director for Scotland, National Lottery Heritage Fund

Caroline is a creative and dynamic leader, focused on supporting positive change for people and places and bringing many years of experience in heritage-led regeneration and placemaking. She is interested in innovation and cross-sector working, with recent areas of focus including green finance and natural capital. She sits on the *Our Past Our Future* National Strategy Steering Group, Scottish Government Nature Restoration Fund Performance Board and the Natural and Cultural Heritage Fund Performance Board.



**JEREMY FENN**, Interim Head of Investment, The National Lottery Heritage Fund, England, Midlands & East

Jeremy is the Chair of Heritage Trust Network and has been a trustee since 2016. In his day job at The National Lottery Heritage Fund, he has enabled heritage projects of all shapes and sizes for over 25 years, bringing huge benefits to people and places. He is based in Nottingham in the Fund's Midlands and East of England area.



**LOUISE HUTCHISON**, Operations Manager, Abbot House

Louise grew up in Dunfermline and continues to live there with her family. She has been involved in the Abbot House renovation project for over six years, initially redesigning the operational spaces by respecting the old but embracing the new, then taking over the operational reigns to ensure the house could be self-sustaining. Louise's role involves spinning a great many plates but she is honoured to be a custodian of such a special building and creating a venue that can be enjoyed by so many.

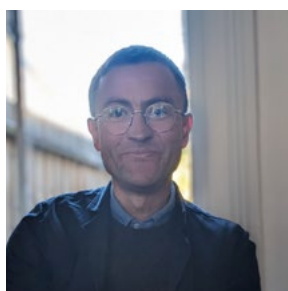


# Speaker biographies



**NATASHA HUQ**, Architect and Senior Associate, Groves Raines Architects Studios

Natasha is a co-founder of the design talks series 'Talks at the Lane'. She has over ten years' experience specialising in conservation, community engagement and the creative and sustainable re-use of existing buildings. Outside architectural practice, she facilitates design discourse through her roles as cultural events programmer, mentor and broadcaster. She has co-presented *Grand Designs: The Streets* and *House of the Year* for Channel 4.



**MATTHEW MCKEAGUE**, Chief Executive, Architectural Heritage Fund

Since joining in October 2017, Matthew has led the expansion of the AHF in developing and delivering its vision to support community and social enterprises to adapt and reuse historic buildings for the benefit of communities. This included the delivery of the £15.4m Transforming Places through Heritage programme and the launch of the £7m Heritage Impact Fund. Matthew is a member of National Trust's Historic Environment Expert Advisory Panel and previously, Director of Regeneration for the Churches Conservation Trust.



**DUNCAN MITCHELL**, Chief Executive, Fife Employment Trust

Since his appointment over 15 years ago, Duncan has led the charity's service delivery growth. The Trust won multiple awards and accolades for its excellence in service delivery to young people and adults experiencing severe mental health issues. Leaving school in the 1990s with few qualifications and becoming a youth trainee in administration, no one, including Duncan, thought he'd get involved in such a diverse, challenging, wide-ranging and instrumental role in the third sector and the world of heritage.



**ANGUS ROBERTSON**, Cabinet Secretary for the Constitution, External Affairs & Culture

After a distinguished career in international journalism, Angus worked in the Scottish Parliament as an expert advisor before being elected to the House of Commons in June 2001 as an SNP MP where he served for 16 years. In 2007, he became the party's leader in the House of Commons and was elected to the Scottish Parliament in May 2021 to represent Edinburgh Central. He was appointed to his current Cabinet position in 2021 and reappointed in 2024.



**HEATHER STUART**, Chief Executive Officer, Fife Cultural Trust (OnFife)

Heather has worked in community development and regeneration, European and international affairs, culture, and leisure. Roles have included Director of Regeneration at Communities Scotland, Head of Cultural and Community Services at Perth and Kinross Council, and advising Scottish Government ministers on issues including local government, public service reform, regeneration, social inclusion, and arts and cultural policy. She has worked in arts and culture for over 15 years.





**GILLIAN TAYLOR**, Chief Executive Officer, Carnegie Dunfermline & Hero Trust Fund

Gillian joined the Trust in June 2020 following a varied career in local government and running her own business ventures. She is passionate about carrying on Andrew Carnegie's legacy to bring 'sweetness and light' to his hometown of Dunfermline. Gillian joined the Trust from Fife Council where she worked as the Area Manager for Dunfermline. In her spare time, she enjoys going back to nature on her family farm just north of Dunfermline.

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**DAVID TITTLE**, Chief Executive, Heritage Trust Network

Qualified in business, marketing and urban design, David has spent over 20 years leading teams and organisations dedicated to improving the quality of places, spaces and buildings. He has participated in three different heritage trusts in Coventry and the Black Country as a trustee, volunteer and manager. Previously he managed design review and other services for Design South East and before that he was Chief Executive of MADE, the built environment centre for the West Midlands.

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**ALISON TURNBULL**, Director of External Relations and Partnerships, Historic Environment Scotland

Alison's role ensures that HES takes a consistent approach when engaging with other organisations and connecting with HES and sector priorities. She oversees and supports the delivery of a number of corporate strategies, corporate governance, grants, community engagement, and managing several strategic relationships. She is a former Deputy Chair of Hearts & Minds and is currently a Director for Scotland's Towns Partnership.

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**FATIMA UYGUN**, Chief Executive Officer, Govanhill Baths Community Trust

Fatima Uygun is a community, heritage and anti racist activist living in the southside of Glasgow. She has been involved in the campaign to save Govanhill Baths since its occupation in 2001 and is currently the CEO of Govanhill Baths Community Trust.

# Sponsors



## **HEADLINE SPONSOR: Architectural Heritage Fund**

The AHF exists to help communities find enterprising ways to revitalise the old buildings they love. It helps them with advice, grants and loans and its support acts as a catalyst for putting sustainable heritage at the heart of vibrant local economies. For over 40 years, they've been the leading social investor in creating new futures for historic buildings.

*Read more about our Headline Sponsor on pages 2 and 21.*



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## **BREAK OUT SESSION 1 SPONSOR: Narro Associates**

Narro is a team of consulting structural and civil engineers. With over 35 years of experience, the practice aims to provide a high-quality service to its clients and partners. Narro has extensive expertise in conservation engineering and currently has four team members on the Conservation Accreditation Register for Engineers.



## **FAREWELL LUNCH SUPPORTER: Historic Environment Scotland**

Historic Environment Scotland is the lead public body established to investigate, care for and promote Scotland's historic environment. They lead and enable Scotland's historic environment strategy, *Our Past Our Future*, which sets out how our historic environment will be managed. It ensures our historic environment is cared for, valued and enhanced, both now and for future generations.



## **DRINKS RECEPTION SPONSOR: Proper Roof Ltd.**

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# Sponsors



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## **BURSARY SPONSOR: Buttress Architects**

Buttress is a leading design studio providing architecture, urban design, interiors and conservation design services. They're thinkers as much as makers. They believe that architecture is as much about people as buildings, and that buildings should be shaped by their surroundings, their role and the people who'll use them.



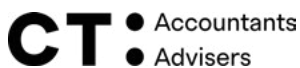
## **BURSARY SPONSOR: LDN Architects**

LDN Architects work throughout the UK on commissions of all scales. They are best known for their award-winning approach to conservation complemented with creative design; delivering projects that meet the aspirations of each client and buildings that enhance the lives of those who use them.




## **BURSARY SPONSOR: Utility Aid**

Utility Aid is the UK's largest energy broker for the not-for-profit sector. Its dedicated team provides a high-level service to manage and maintain client's portfolio, covering procurement, Bureau services, full account management, historical audits, carbon reporting, and net zero planning.



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**Heritage Trust Network**

**See you in Bradford City of Culture for Heritage Network Conference 2025!**

Date: 28th–30th September 2025

Venue: St George's Hall, Bradford

Details and tickets:  
**heritagetrustnetwork.org.uk**




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# Exhibitors



**The Architectural Heritage Society of Scotland** encourages the protection of Scotland's built heritage. We believe that heritage is of national and international importance, affecting everybody who lives in, visits or loves Scotland by contributing to our economy and wellbeing.



**Bev/Art**, a Norwegian technology company, offers environmental monitoring solutions for cultural heritage conservation. Access live climate data from multiple remote sites comfortably from your office, using discreet, long-lasting sensors.



**CT: Accountants and Advisers** is a firm of tax, accounts and business advisers, and a member of Heritage Trust Network's Talent Bank. We provide VAT advice and a free introductory service to members across the UK, assisting with VAT recovery issues on heritage projects.



Accessibility and inclusion consultancy **Direct Access** was established in 2004 and works with heritage sites across the UK and Ireland to create inclusive experiences. Services include accessibility audits, tactile maps and accessible formats.



**Experience Heritage** brings history to life through innovative digital storytelling. Whether it's an interactive heritage trail app, an augmented reality experience, photogrammetric model or a digital animation, we use our background in archaeology and digital technologies to bring stories to life.



**Groves Raines Architects Studios** is an interdisciplinary architecture, design and conservation studio. We collaborate to create and conserve extraordinary places, spaces and objects, through the research and exploration of ideas, contexts, materials, techniques and technologies.



**Greenwood Projects** support trusts, architects, local authorities and businesses to preserve heritage buildings and assets for future generations to enjoy. We provide cost management and project management services to ensure your project is finished on time and within budget.



With over 110 years of experience, **Hardies Property and Construction Consultants**, strives to provide the highest quality service across all surveying disciplines and market sectors throughout the UK. Our aim is to exceed expectations and provide value, enabling and protecting our clients.



**Hayes Parsons** is an independent Chartered Insurance Broker based in Bristol. We have been a member of Heritage Trust Network for many years and are delighted to be back at the 2024 conference. Come and find the Hayes Parsons team and talk to us about your heritage building or project!

# Exhibitors



**Heritage Trust Network's Youth Forum** was created in 2022 for young people interested in getting involved in the sector to get together, co-create goals, offer advice and peer-support, and act as a voice for 18–30 year-olds in heritage. It has grown year on year in size and activity.



**The Make Your Mark in Volunteering** campaign supports everyone in Scotland to volunteer with historical, cultural and nature organisations. It provides a free to access peer-to-peer heritage volunteer organisers network, an advertisement service and inclusive resources and events.



**Max** is a leader in digitisation, metadata harvesting, and digital preservation. We have decades of expertise in combining high-specification equipment with open-source data management software to create bespoke solutions for clients in both the heritage and life sciences sectors globally.



**Narro** is a team of consulting structural and civil engineers. With over 35 years of experience, the practice aims to provide a high-quality service to its clients and partners. Narro has extensive expertise in conservation engineering and currently has four CARE team members.



Founded in 1977 in Edinburgh as an architectural practice, **Simpson & Brown** has grown to become an award-winning multi-disciplinary firm specialising in architecture, master planning, heritage consultancy, and archaeology.



**Squeaky Pedal** is an award-winning heritage film, animation and TV production company. Working with museums, cultural institutions and broadcasters. By scripting, research, location filming and the final compelling output, our work inspires, communicates and connects.



**Utility Trust Bank** aims to be the bank of choice for all socially minded organisations in the UK. Through safe, sustainable growth, we support our customers to deliver social, economic or environmental change in their communities while also meeting their commercial needs.



**Utility Aid** is the UK's largest energy broker for the not-for-profit sector, and they're delighted to be working with the Network to offer you access to their expertise. Their dedicated team provides a high-level service to manage and maintain client's portfolio.



**WT Partnership** is a distinguished firm specialising in construction cost consultancy and project management, rooted in the heritage and conservation sector. We are committed to delivering exceptional outcomes in cost, time, quality, and environmental stewardship.



# Architectural Heritage Fund

The Architectural Heritage Fund (AHF) is a registered charity, working since 1976 to promote the conservation and sustainable re-use of historic buildings for the benefit of communities across the UK, particularly in economically disadvantaged areas.

The AHF exists to help communities find enterprising new ways to revitalise the old buildings they love. We provide advice, grants and loans, and our support acts as a catalyst for putting sustainable heritage at the heart of vibrant local economies.

For nearly 50 years now, we've been the leading social investor in creating new futures for historic buildings. For further details on the support available and to discuss your eligibility, please get in touch.

Telephone: 020 7925 0199

Email: [ahf@ahfund.org.uk](mailto:ahf@ahfund.org.uk)

**[www.ahfund.org.uk](http://www.ahfund.org.uk)**

**Follow us: @ArchHFund**

The AHF's resources and current programmes are supported by grant-aid from Historic England, Historic Environment Scotland, Cadw, the Northern Ireland Department for Communities, the UK Government as well as the Pilgrim Trust, the Garfield Weston Foundation and the William Grant Foundation.

*Image: In Your Space Circus, Derry/Londonderry. © Lorcan Doherty*







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